

# An independent voice. Accountable to you!

I put my name on the ballot because I care deeply about Pickering and bring proven leadership, integrity and strength of conviction to serving our community.

I didn't run because a friend might be sitting beside me at the Council table. I don't belong to a political party, and I'm not campaigning alongside any other candidate. I'm running independently, with no commitment to a slate, voting bloc or predetermined agenda. My commitment is to the residents I'm seeking to serve.

I'm seeking this role because municipal service is where I want to contribute. I have no aspirations to run provincially or federally. If elected, I will serve the full Council term and will not seek a leave of absence to run in a provincial or federal election. Ward 2 residents deserve my attention, commitment and follow-through.

Throughout my career and my volunteer experiences, I've been known for having a strong voice, asking thoughtful questions and thinking independently, even when the conversation is uncomfortable. I listen, examine the evidence and speak up when something deserves closer scrutiny.

## **That is how I would represent you!**

I will work respectfully with every member of Council. Collaboration matters. So does the ability to disagree, challenge assumptions and make decisions on their merits. Residents deserve representatives who come prepared to deliberate, with an open mind and the confidence to reach their own conclusions.

Before supporting a decision, I will ask:

- **What does this mean for residents?**
- **Can we afford it?**
- **Have we considered the alternatives?**
- **Does it serve our community's long-term interests?**

You deserve to know what I stand for, how I reach decisions and whose interests I represent. My commitment is to you, the residents of Ward 2, and to a thriving Pickering.

**Putting People FIRST means bringing my own judgment to the table, and being accountable for it.**